STATE ACTION ON BUSINESS ENABLING REFORMS (SABER) PROGRESS REPORT					Progress Update		
S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Status	Description of Status	Next Steps
1	Improved Business Regulatory Environment	Streamline and simplify business processes for users and citizens through easier access to information, reduced timelines and more business supportive policies.	1. Ease of Doing Business Steering Committee and sub-committees to meet quarterly and identify reform areas	This reform area will create a more streamlined process: 1. Ensure that the business enabling MDAs have SLAs on their site 2. Improve service delivery by minimum of 30% i.e. * through a 24 hour response to customers. * an active email address and Phone number * More active sessions with private sector stakeholders	Delayed	The Ease of Doing Business Steering Committee and sub-committees have met quarterly as scheduled, with minutes and attendance records available.	Continue quarterly meetings and ensure minutes/action items are tracked and followed up.
			2. Private sector townhall sessions Bi-annually to understand user pain paints and develop the right solutions			The planned private sector town hall session was not conducted during the reporting period due to competing state priorities and the scheduling of other government programmes, which affected its implementation.	This was moved to the BERAP 2026 plan. The first bi-annual townhall session with private sector stakeholders will hold before end of Q3, 2026
			3. Identify key responsible Business Enabling MDAs to drive process and ensure a tracking tool for compliance through: - SLA on the website - Easy access to information the site and office (clear communication) - Enable email/manual registration for services to ensure efficient process - Ensure quarterly reporting of MDAs performance of EoDB steering committee meeting to ensure easy identification of shortcomings			SLAs have been published, information access channels are functional, and email/manual registration processes are in place, with quarterly reporting mechanisms established across relevant business-enabling MDAs.	Continue monitoring MDA compliance with published SLAs and maintain regular quarterly reporting.

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			4. For reforms that require policy amendment, this will be spearheaded by the Commissioner for Justice (after the private sector engagement, please include this reform)			No policy amendment reform has been identified or referred to the Commissioner for Justice during this reporting period because the private sector townhall session didn't hold	Following the private sector Townhall, this will be immeditely addressed within a month of holding the private sector engagement.
			5. MDAs will also have surveys/customer feedback tracker Bi- annually to assess performance			A survey/customer feedback tracker has not yet been designed for MDAs to assess performance as this was to follow the private sector session.	The survey/customer feedback tracker will be done after the private sector townhall session. It will be disseminated across relevant MDAs.
			5. Implement a reward system for MDAs that high performing and consequence management for those that continuously flout SLA guidelines			Top-performing MDAs (Ministry of Agriculture and Natural Resources Ministry of Land, Housing, Urban and Regional Planning Ministry of Environment & Climate Change, Ministry of water resources Jigawa State Farmers and Herdsmen Board (FHB) Ministry of Justice Ministry of Commerce, Cooperative and Industry) are recognized and rewarded annually through InvestJigawa's Investor Dinner event.	Continue the annual recognition and explore formalizing consequence management for consistently non-compliant MDAs
2	Increased Access to Economic Opportunities within the State for Micro, Small and Medium Scale Enterprises (MSMEs)	This reform will empower MSMEs through economic opportunities program within the State and enhance opportunities for Micro, Small, and Medium Enterprises (MSMEs) through expanded business support services. Ask private sector how you can improve opportunities for their business	1. Engage MSMEs and conduct private sector consultations Bi-annually	This will ensure increased access to information, resources and strategic partnerships as this reform is targeted at * Engaging at least 5000 MSMEs through workshops, stakeholder sessions * Establishing MSME resource centres to provide business support to the MSMEs * Ensure an updated MSME database for better planning and budgeting purposes * Establish partnerships/linkages with fund providers and private equity funding as the need arises.	Completed	Two consultation sessions were held during the reporting period, meeting the bi-annual target. JIGAWA STATE INVESTMENT PROMOTION AGENCY 27/7/26	Continue bi-annual consultations and incorporate feedback into future programming.

			2. Establish 2 MSME resource centres at Invest Jigawa Office, Ministry of Commerce office			MSME resource centres have been established, supported by documented evidence of establishment and a formal letter appointing the officer in charge of each centre.	Ensure both centres are fully operational and staffed, and monitor service delivery to MSMEs.
			3. Develop database of MSMEs and relevant stakeholders within the State to ensure smooth communication			An MSME database has been built and is actively being populated to ensure smooth communication and stakeholder coordination.	Continue populating and updating the database, and establish a routine maintenance schedule.
			4.Conduct 2 capacity-building workshops for at least 5,000 MSMEs by Q2 2025 which will feature partnerships with: *financial institutions for access to credit * professional bodies giving sessions on running a business * Key manufacturing firms providing strategic partnerships with small farm holders and MSMEs * Helpdesk on registration of business and business expansion opportunities			Both planned workshops were held, reaching over 5,000 MSMEs, with participation from partner institutions. The session featured partnerships with: *financial institutions for access to credit * professional bodies giving sessions on running a business * Key manufacturing firms providing strategic partnerships with small farm holders and MSMEs * Helpdesk on registration of business and business expansion opportunities	Document outcomes and follow up with participating MSMEs on next steps (e.g., credit access, business expansion support).
3	Affordable and Sustainable Energy Access for MSMEs	To enhance access to affordable and sustainable energy solutions for MSMEs in Jigawa State, fostering growth and operational efficiency	1. Form an Energy Access Committee led by Jigawa State Rural Electricity Board in partnership with the Invest Jigawa by Q1 2025 to oversee the program for affordable and sustainable energy access for MSMEs	This will improve access to affordable energy sources eg solar and renewable emery solutions Target is to: * Launch a survey to access energy needs * Train 100 MSMEs on this initiative, establish contact with energy providers ready to provide this service to MSME clusters	Delayed	The Energy Committee, to be led by the Jigawa State Rural Electricity Board, was not constituted during the reporting period due to competing government priorities. However, solar-powered systems have already been provided to	Constitute the Energy Access Committee under the State's 2026 Economic Plan by Q4 2026, and consolidate the number of MSMEs benefiting from the solar deployments into its baseline once

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			2.Conduct an Energy Needs Assessment for 300 MSMEs through surveys led by the Jigawa Rural Electricity Board by Q2 2025, identifying energy solutions and cost-effective options such as renewable energy	* Launch an online platform within Invest Jigawa's portal to connect MSMEs with energy providers, offering access to energy solutions and financial support		already been provided to micro-enterprise shops in 18 villages across 15 Local Government Areas, and solar mini-grids have been deployed in 3 additional communities (Farun Daba–Kazaure, Bodinga–Birnin Kudu, Kafin Hausa–Kafin Hausa), extending affordable energy access to MSMEs and residents ahead of the committee's formal establishment.	its baseline once formed.
			3. Develop an Energy Access Platform within Invest Jigawa's portal by Q4 2025 to connect MSMEs to energy providers and financing options.				
			4. Partner with energy providers and financial institutions to offer affordable energy solutions to 100 MSMEs by Q4, 2025				
			4.Launch an Energy Subsidy and Awareness Program, training 50 MSMEs on energy efficiency and offering a 10% subsidy by Q3, 2025 to reduce energy costs by 10%.				
4	Improved efficiency in Land Administration	Enhance the land allocation, registration process and title issuance to facilitate quicker and more transparent access to land for businesses Land collateral Not having a CofO to it and they need it for financing	1.Publish the processes for obtaining CofOs and Construction Permits, including relevant MDAs, time frames, and costs on the State website	This reform will simplify the land allocation and registration processes to ensure timely and transparent services for businesses through SLAs published on the site It will also activate land collateral systems (similar to bank guarantees) to make land registration faster and more efficient, allowing businesses to use land as collateral in financial transactions. Ensure digital land archive for easy search and verification Reduction in timelines for land registration from 8 months to 2 months The target is that land allocation processes, time, and fees will be reduced, and land collateral system would be activated by mid-2025.	Completed	Ministry of Lands has published detailed C of O procedures (Direct Government Allocation and Customary Conversion), covering fees, procedures, documentation, and timelines. Signed by Permanent Secretary Surv. Abdullahi Hassan (27 Dec 2023).	Confirm the procedures/fee schedule are live and accessible on the official State website; review periodically.
			2.Implement a digital archive system to digitize and index all CofOs registered from January 1, 2012, to December 31, 2023 for ease of access and verification			Per Jigawa GIS data (18 Sept 2025), 2,136 of 2,842 total CofOs registered (2012–2024) have been digitized and indexed (75%); full digitization complete for 2012–2020.	Continue digitizing the remaining 706 undigitized CofOs, prioritizing 2022–2024.
			3.Reduction in timeline for registration from 8 months to 2 months from registration to eventual issue of title			Published procedures confirm timelines of 4–6 weeks (Direct Allocation) and 7–8 weeks (Customary Conversion) — within the 2-month target.	Monitor actual turnaround times to ensure ongoing compliance.

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			4. Establish a Grievance redress system to address non compliance to published timelines and procedures in land registration			A formal GRM has been published, detailing all stages, responsible parties, and timeframes, with a designated Grievance Redress Officer (Bashir Ahmad). Signed by the Honourable Commissioner (Dec 2024).	Monitor GRM utilization and resolution timelines for ongoing compliance.
			5. EoDB steering committee to obtain government approval and support in establishing designated land collateral areas for business use			The process has been completed on the steering committee's end and submitted; formal government approval is pending finalization.	Follow up to secure final government approval by Q3, 2026 and formally activate the designated areas
			6. Develop a guideline document for criteria assessment of different categories of investors to ensure eligibility to access land investment areas as designated by the Governor			A guideline document for investor criteria assessment has been developed, approved, and published.	Disseminate the guideline to relevant MDAs and investors, and monitor its application.
5	Strengthening the Public-Private Partnership (PPP) Regulatory Framework	To establish a transparent and efficient PPP framework that attracts investment and fosters public-private collaboration in key sectors like infrastructure and healthcare	1.Publish clear PPP guidelines, covering MDAs, processes, timelines, and costs by Q2 2025	The goal is to strengthen the PPP framework in Jigawa by publishing clear guidelines by Q2 2025, with 10-20% of the project pipeline focused on health. A PPP advisory unit will support at least two projects by Q4 2025, and two annual investor forums will engage 50 businesses. Additionally, the PPP approval timeline will be reduced from 8 months to two months by Q3 2025.	Delayed	Clear PPP guidelines have been published on the website/portal, covering MDAs, processes, timelines, and costs.	Periodically review and update the guidelines; ensure continued accessibility.
			2.Ensure that at least 10-20% of the PPP project pipeline includes health-related projects such as healthcare infrastructure by Q4 2025			Health-related PPP projects have been identified but not yet formally incorporated into the PPP pipeline.	Formalize identified health projects into the PPP pipeline and track progress toward the target.
			3.Set up a dedicated PPP advisory unit within Invest Jigawa to assist businesses and investors, with at least 2 projects receiving advisory support by Q4, 2025			A dedicated PPP advisory unit has been established within Invest Jigawa and is providing advisory support, with support ongoing for fewer than the targeted 2 projects.	Expand advisory support to reach the target of at least 2 projects by Q3, 2026
			4. Organize at least 2 PPP investor forums per year, focusing on sectors including health, infrastructure, and services, with participation from at least 50 businesses each time.			Planning for the first PPP investor forum is in progress; no forum has been held yet due to various investment activities happening within the timeframe.	Finalize planning and hold the first investor forum, then a second forum by Q4, 2026.
			5.Streamline the PPP project application process by Q3 2025, reducing the approval timeline for private sector proposals from 8 months to 2 months.			The PPP approval timeline has been reduced to 3 months in practice; this has not yet been formally documented/adopted as official policy.	Formalize the reduced 3-month approval timeline into official PPP policy/guidelines by Q4, 2026

Boosting Export Competitiveness and Growth	The export facilitation reform aims to boost Jigawa's export capacity by promoting export activities and adopting an investment strategy.	1. Have two sensitisation sessions for corporates, potential investors and strategic partners on the Jigawa Export Strategy Document	This will facilitate export processes for local businesses, with emphasis on building capacity and ensuring ease of access to global trade markets. It will also promote the full implementation of the Jigawa State Export Promotion Strategy The target is to organize at least 2 annual export facilitation sessions, to establish partnerships with 2 international trade organisations.	Completed	The two planned sensitization sessions were held as scheduled, engaging corporates, potential investors, and strategic partners.	Follow up with participants to track implementation, and plan continued sensitization.
		2. Foster strategic alliances through trade fairs and export led exhibition to promote networking among small export processing firms with large players in the sector and key stakeholders			Strategic alliances between small export processing firms and larger players/stakeholders have been formed, achieved through direct outreach rather than trade fairs/exhibitions.	Explore participation in upcoming trade fairs/exhibitions to complement direct outreach.
		3. Provide periodic support services and linkages to strengthen local business engagement in global trade			Over 50 MSMEs have been reached with periodic support services and linkages to strengthen their engagement in global trade.	Continue providing periodic support and track outcomes for MSMEs already engaged.
		4. Enhance collaboration with trade organisations such as NIPC for training sessions and investor mapping for potential export opportunities			Partnerships have been established with the Nigerian Investment Promotion Commission (NIPC) and the Nigerian Export Promotion Council (NEPC) for training sessions, investor mapping, and facilitation support.	Deepen existing partnerships and explore additional international trade organization partnerships.

DIRECTORATE OF COUNCIL AFFAIRS

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27th July, 2026

The Honourable Commissioner of Finance / Chairman,
SABER Program Steering Committee,
Ministry of Finance,
Dutse, Jigawa State.

ACKNOWLEDGEMENT OF PRESENTATION OF MEMO ON THE IMPLEMENTATION OF THE 2025 BUSINESS ENVIRONMENT REFORM ACTION PLAN (BERAP)

I am pleased to acknowledge the presentation of the Information Memo on the implementation of the 2025 Business Environment Reform Action Plan (BERAP) to the Jigawa State Executive Council at its sitting of Monday, 27th July 2026.

2/ Council appreciated the progress recorded under BERAP, including the engagement of over 5,000 MSMEs, reduction of land registration timelines from about eight months to four to eight weeks, digitisation of 75% of Certificate of Occupancy records, and deployment of solar energy to 18 villages across 15 Local Government Areas and three mini-grid communities.

3/ Council also noted the establishment of MSME resource centres, publication of PPP guidelines, improved PPP approval timelines, strengthened partnerships with NIPC and NEPC, and the connection of more than 50 MSMEs to global trade opportunities.

4/ Council therefore directed the SABER Program Steering Committee to expedite action on all outstanding activities in the Action Plan, particularly the pending private-sector town hall sessions, formal constitution of the Energy Access Committee, and conduct of PPP investor forums.

5/ This letter is copied to the Director General, State Investment Promotion Agency for information and further appropriate action.

Please accept the assurances of my highest regards.

A
DIA

File in the appropriate file
28/7/26

MALAM BALA IBRAHIM
SECRETARY TO THE STATE GOVERNMENT

28th July, 2026